The Northcote College 2024 Annual Implementation Plan reflects the Northcote College Strategic Plan 2024-2025

Strategic Goals 2024-2025	Annual Goal Areas 2024
1. To achieve excellent and equitable outcomes for all ākonga	 Pedagogies for success: Co-operative learning Literacy and Numeracy co-requisites for NCEA success Wellbeing policies, structures, processes and roles Māturanga Māori, Te Reo Māori and across the curriculum,
To work collaboratively with mana whenua, whānau and community to improve outcomes for all ākonga	5. Relationships with mana whenua
 To provide the physical environment needed to support the success of ākonga 	 Progress building development Stage 1 with minimal disruption to ākonga.

Where we are currently at:

Northcote College is committed to achieving these goals. Key Indicators show many areas of strength, progress and success. However, we are yet to achieve equitable outcomes for all ākonga.

Key Indicators link

We strive to achieve success for all.

The 2023 ERO Te Ara Huarau School Profile Report states:

- school leaders demonstrate and model a relentless focus on continuously improving a schoolwide culturally responsive approach
- the school has high levels of professional capability and collective capacity to achieve their strategic priorities and emerging kaupapa. This is well supported by ongoing professional learning and knowledge building
- a schoolwide culture that promotes staff willingness and understanding of strategic priorities is established
- connections with mana whenua and local iwi are established and collaboration to enrich opportunities for the school community and improve outcomes for ākonga are underway.

How will our targets and actions give effect to Te Tiriti o Waitangi: Regulation 9(1)(g)

We recognise the impact of inequitable education outcomes for Māori students.

Strategic Goals 1 and 2 and the related annual goals demonstrate our deep commitment to achieving equitable outcomes for Māori students.

Strategic Goal 1

To achieve excellent and equitable outcomes for all ākonga

Annual Goal 2024 1:

Pedagogies for success: Co-operative learning

What do we expect to see by the end of the year?

A shift in teacher practice to greater use of co-operative learning strategies.

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Professional learning for all	Kate Meade: Leading	Dedicated time in staff professional learning	2024	Teaching and School Practices survey
kāiako teaching staff on	the Pedagogies for	meetings, teacher only days.		results.
pedagogies for success (in	Success Team			
general) and co-operative		Co-operative learning to be in department		Annual ākonga Māori focus group
learning (in particular).		goals and individual teacher's professional		feedback.
		growth plans.		
Share, learn, trial and feedback				Kāiako Teacher feedback on progress
on co-operative learning		Professional learning budget for courses,		along the continuum of practice in relation
strategies.		providers, publications, and release time.		to PFS.
Pedagogies for Success				Annual professional learning report.
				Evaluation against ERO School
				Improvement Framework.

Strategic Goal 1

To achieve excellent and equitable outcomes for all ākonga

Annual Goal 2024 2:

Literacy and Numeracy co-requisites for NCEA success

What do we expect to see by the end of the year?

 $\bar{\text{A}}\text{konga}$ in Years 10-13 gaining Literacy and Numeracy co-requisites for NCEA success

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Establish school wide	Kate Meade (SLT)	Literacy and Numeracy co-ordinators	2024	Annual ākonga achievement data
processes (logistics and	Emma Grimwood			HOD reports
professional learning) to	(Numeracy)	Dedicated time in staff professional learning		Annual professional learning report.
support ākonga success in	Kathryn Teeboon	meetings, teacher only days.		
Literacy and Numeracy.	(Literacy)			
All teachers recognising and	Jane Hall (NZQA PN)	Professional learning budget for courses,		
maximising the opportunities	HoDs	providers, publications, and release time.		
they provide ākonga students	All staff			
to gain Literacy and Numeracy				
across the curriculum.				
Improve academic tracking				
processes to improve student				
outcomes - better comms with				
family, greater responsibility				
and ownership of students,				
clearer steps/interventions if				
students at risk of not gaining				
NCEA at any level.				

Strategic Goal 1

To achieve excellent and equitable outcomes for all ākonga

Annual Goal 2024 3:

Review and further develop wellbeing policies, structures, processes and roles at Northcote College.

What do we expect to see by the end of the year?

Integrated and clear policies, structures, processes and roles to effectively support ākonga wellbeing at Northcote College.

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Review and capture the complete current	Mike Dudley	Release time for meetings as required.	2024	Feedback from staff involved in
wellbeing structure.	Head of Support			wellbeing function.
	Services			
Meetings to review policies, structures,	/Counselling			Evaluation against ERO School
processes and roles:	Heads of Learning			Improvement Framework.
Review and implement 'mahi tahi' plans	Support			
https://www.safeguardingchildren.org.nz/	Deans			Updated policies
	MG/MRE			
Develop new introduction to school values				New programme.
and expected behaviours programme for				
Year 9 and new students at other levels.				Survey staff re PB4L effectiveness and
				their confidence in it.
Refresh PB4L school wide.				
Provide restorative training opportunities				
for PCTs.				
Plan for 2025 introduction of Pastoral				
Care time allowances from 2023 PPTA				
settlement.				
Har EDO Dalas is a Dana di Maral 2004 i				
Use ERO Behaviour Report March 2024 to				
review our student behaviour and				
responses and to inform future decisions.				

Strategic Goal 1

To achieve excellent and equitable outcomes for all ākonga

Annual Goal 2024 4:

Māturanga Māori, Te Reo Māori and across the curriculum

What do we expect to see by the end of the year?

Evidence of integration of Māturanga Māori across the curriculum.

More staff and students knowing about local history.

More staff and students comfortable with tikanga and Te Reo Māori.

More staff and students studying Te Reo Māori and/or tikanga Māori

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Continue to integrate Te Reo	Kelli Kawhia-Conrad	Dedicated time in staff professional learning	2024	Annual ākonga Māori focus group
Māori me tikanga into the	and Nicola Manoa	meetings, teacher only days.		feedback.
learning programmes for	leading Ohu Māori			
ākonga.	Kate Meade: Leading	Professional learning budget for courses,		HoD reports: Evidence of integration of
Develop Matariki celebration	Curriculum	providers, publications and release time.		Māturanga Māori across the curriculum.
into a school wide celebration		Increased Te Reo Māori staffing		Professional learning report: Number of
including contributions from		increased te neo iviaon stannig		staff studying Te Reo Māori.
across the curriculum.				Stan Stadying it itee Maori.
Local history tours.				Ohu Māori: Number of staff who have
·				undertaken the local history tour.
Promote and offer Te Reo and				
tikanga learning opportunities for ākonga and staff.				Staff survey: Number of staff who know
ioi akonga anu stan.				the school karakia and waiata.
Encourage kāiako participation				Bell and the North and Call the stands of the
in Te Ahu o te Reo Māori.				Roll return: Number of students studying
Offer more Te Reo Māori me				Te Reo Māori/tikanga Māori
tikanga learning opportunities				Evaluation against ERO School
for ākonga at all levels.				Improvement Framework.
Attack NAAC by i and any				,
Attend MAC hui and annual				
conference.				

Strategic Goal 2

To work collaboratively with mana whenua, whānau and community to improve outcomes for all ākonga

Annual Goal 2024 5:

Relationships with mana whenua

What do we expect to see by the end of the year?

Established connections, communication and relationships with Ngāti Whatua, Te Kawerau a Maki, Ngāti Pāoa, Ngāi Tai Ki Tāmaki

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Continue to build respectful	Vicki Barrie, Kelli	Dedicated time in staff professional learning	2024	Feedback from mana whenua.
relationships with mana	Kawhia-Conrad and	meetings, teacher only days.		Ohu Māori progress report.
whenua, Ngāti Whatua, Te	Nicola Manoa leading			Hautū Tool
Kawerau a Maki, Ngāti Pāoa,	Ohu Māori	Professional learning budget for courses,		Te Puna Kōrero annual report
Ngāi Tai Ki Tāmaki		providers, publications and release time.		Teaching and School Practices survey
				results.
Continuation of Te Puna Kōrero				Evaluation against ERO School
Continuation of hui ohu Māori				Improvement Framework.
and engagement with Māori				
Achievement Collaboration				
(MAC).				

Strategic Goal 3

To provide the physical environment needed to support the success of ākonga

Annual Goal 2024 6:

Progress building development Stage 1 with minimal disruption to ākonga.

What do we expect to see by the end of the year?

New classroom block on track for completion in August 2025.

Progress on renovation of C, D, L.

Progress on new gymnasium.

Renovation of F9 and F10.

Actions	Who is Responsible	Resources Required	Timeframe	How will you measure success?
Continue to work with the Ministry on the completion of the new classroom block and to lobby for timely start on new gymnasium and renovation of C, D and L. Manage the old gymnasium repair project. Establish and secure budget for furniture and fittings and equipment requirements for new building.	Board of Trustees, Vicki Barrie, Mike Dudley, Friederike Cannan, Gil Wallace, HoDs	Resources are controlled by the Ministry.	2024-	Progress reports on new building. Completion date of the new building. Outcome of lobbying for new gym, C,D and L Completion of F9/10
Engage designers and contractors for renovation of F9/10 using 5YA funds.				

Additional Goals and Actions for 2024	Who is	Notes
Self-evaluation	responsible	
Complete self-evaluation against ERO School Improvement Framework (SIF)	SLT	
Curriculum and Assessment		
Implement NCEA and curriculum changes	ME	
Review timetable to resolve constraints of the junior timetable and better align with the senior timetable.		
Plan for the implementation of Year 12 Psychology as a new subject in 2025	ME/MRO	
Pathways		
Interview all Year 12 and 13 students.	WA/MCK	
Develop a pathway plan for Year 13 Māori and Pasifika students – including whānau engagement.	WA	
School Expectations and Student Behaviour		
Implement the 'phones away for the day' policy by the start of Term 2 to meet new Government requirements.	SLT	
Develop strong clear classroom management strategies that work and are applied consistently.	SLT	
International Students		
Develop a 5-year International Department Strategic Plan	WA	
International student surveys - develop strategies to better support international student academic progress and well being	WA	
Sport		
Develop better communication systems from the Sports Office to volunteers and coaches.	DU	